

## PARISH COUNCIL RISK ASSESSMENT

### Mission Statement of Parish Council:

To provide services for, the management and maintenance of the assets of the village of South Hykeham, within the law, and the resources provided by the annual precept and other incomes and obtaining value for money.

| Aims                                                                                                     | Risk                                                                                                                                                                         | Method used to Minimise Risk                                                                                                                                                                                                                                                                                                          | Person(s) Responsible                                                    | Level of risk                                |
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| 1 To ensure compliance with the Acts of Parliament, Council's financial regulations and code of conduct. | 1 Lack of knowledge and regulations and codes.                                                                                                                               | Ensure that all Councillors have received a copy of relevant Acts, Code of Conduct, and Standing Orders. The Clerk must have a Register of Interests from each Councillor which must be updated within 28 days of any change. Essential training for members. Clerk to check annually that current legislation is provided to members | Chairman<br>Clerk                                                        | Medium<br>(training to be undertaken)<br>Low |
|                                                                                                          | 2 Office copies of documents are not current                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                       | Clerk                                                                    |                                              |
|                                                                                                          | 3 Absence of standing orders                                                                                                                                                 | Ensure that Standing Orders are produced, understood by councillors and reviewed once per year.                                                                                                                                                                                                                                       | Chairman<br>Clerk                                                        | Low                                          |
|                                                                                                          | 4 Lack of commitment to regulations and procedures.                                                                                                                          | Regular reference to appropriate policies<br>Delegation of responsibilities to individual councillors.                                                                                                                                                                                                                                | Chairman<br>Clerk                                                        | Low                                          |
|                                                                                                          | 5 Items purchased without proper tendering procedures, resulting in accusations of commercial favouritism.                                                                   | Ensure that all councillors are aware of regulations of full tender procedures, as in Standing Orders/Financial Regulations. Introduce practice of tenders for all purchases over the agreed figure as set out in Standing Orders/Financial Regulations.                                                                              | Chairman<br>Clerk                                                        | Low<br>Low                                   |
|                                                                                                          | 6 Payments made without prior approval and adequate control.                                                                                                                 | Ensure all payments are approved in Council meetings and recorded in the minutes, as payments of accounts.<br>Cash payments made from Petty Cash as agreed figure in Standing Orders/Financial Regulations.                                                                                                                           | Chairman<br>Clerk<br>Chairman<br>Clerk                                   | Low                                          |
|                                                                                                          | 7 Lack of control of payment signatories.<br>8.Lack of security of authentication cards/debit cards/passwords etc<br>9. Lack of control of electronic payments and transfers | Keep authorised signatories to a minimum of four.<br>All signatories & clerk to be vigilant about security/clerk to check bank statements regularly for unusual activity on accounts.<br>All payments to be approved in Council meetings and recorded in the minutes as payment of accounts.                                          | Chairman/Clerk<br>Clerk/<br>Signatories<br>Chairman/Clerk<br>signatories | Low<br>Low<br>Low                            |

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| 2. To identify and regularly review the Council's priorities                                                                        | 1 Lack of knowledge of how to set objectives, set priorities, and identify risks to their achievement. | All Councillors to be made aware of need for objectives and identification of risk.                                                                                                                                                                                                                                                                                                     | Clerk/Chairman of relevant committee<br>All Members | Medium<br>(Training required to minimise risk) |
|                                                                                                                                     | 2 Lack of commitment by council members                                                                | Attend training sessions as legislation/situations change.                                                                                                                                                                                                                                                                                                                              | All Members                                         | Low                                            |
|                                                                                                                                     | 3 No risk analysis carried out.                                                                        | Add risk assessment to agenda annually, reviewing particular items and results against those items.                                                                                                                                                                                                                                                                                     | All Members                                         | Medium<br>(Training required to minimise risk) |
|                                                                                                                                     |                                                                                                        | As at 1 above.<br>Ensure that completion of the risk assessment is given high priority, as is a requirement of the Audit Commission                                                                                                                                                                                                                                                     | All Members                                         | Low (training undertaken)                      |
|                                                                                                                                     | 4 No steps taken to combat identified risks                                                            | As at 2 above                                                                                                                                                                                                                                                                                                                                                                           | All Members                                         |                                                |
| 3. To form a partnership with other council and government organisations in order to achieve adequate communication and information | 1 Lack of effective lines of communication with other organisations.                                   | Develop all communication lines which are essential or may be beneficial and make information available to all councillors<br>Establish contacts by name and where possible face-to-face<br>Take every opportunity to publicise role of Parish Council.<br>Effective use of Notice Boards, website and "fliers".<br>Use key issues to raise profile of PC and test parishioner's views. | Chairman<br>Clerk                                   | Low                                            |
|                                                                                                                                     | 2 Lack of effective lines of communication with parishioners.                                          |                                                                                                                                                                                                                                                                                                                                                                                         | Chairman/<br>Clerk/<br>Councillors                  | Low                                            |
|                                                                                                                                     | 3 Lack of preparation on subjects requiring information.                                               | Ensure that all councillors are aware of need for careful research and are guided as to where to obtain relevant information on issues under discussion. Proactive involvement by councillors in researching and reading up on current initiatives and legislation.                                                                                                                     | Chairman                                            | Low (training/meetings/internet)               |

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| 4 To keep appropriate books of account accurately and up-to-date throughout the financial year. | 1 Lack of knowledge of accounting requirements.                                                                                                                                            | Ensure that all councillors are familiar with current financial regulations and include them in financial regulations of council and standing orders.<br>Regularly review standing orders/financial regulations.                                                                                                                                       | RFO                                 | Low                                    |
|                                                                                                 |                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                        | RFO                                 | Low                                    |
|                                                                                                 |                                                                                                                                                                                            | Appoint a Responsible Finance Officer (RFO), (the Clerk) to take overall responsibility for financial management. Have a councillor who is able to step in the event that the clerk/RFO becomes incapacitated.                                                                                                                                         | RFO                                 | Medium                                 |
|                                                                                                 | 2 Lack of commitment to accounting requirements.                                                                                                                                           | RFO to produce financial reports at least every quarter.<br>Internal audit reports to be made available to all councillors and any recommendations to be considered.<br>RFO to carry out regular inspection of books of accounts.                                                                                                                      | RFO<br>RFO<br>RFO                   | Low<br>Low<br>Low                      |
|                                                                                                 | 3 Bank charges unnecessarily incurred                                                                                                                                                      | Internal audit to be undertaken at least once a year during the current financial year.                                                                                                                                                                                                                                                                |                                     |                                        |
|                                                                                                 | 4 Failures and inaccuracies in recording amounts, totals in books of account, and bank reconciliations.                                                                                    | RFO to ensure that books of account are formatted in such a way that internal controls are included and activated.<br>Regular internal audits to advise on internal controls required.                                                                                                                                                                 | RFO<br>RFO<br>RFO                   | Low<br>Low<br>Low                      |
|                                                                                                 | 5 Inaccuracies and interest losses caused by account transfers.                                                                                                                            | Keep number of accounts to a minimum but ensure that any large credit balances are deposited in a higher interest bearing account.                                                                                                                                                                                                                     |                                     |                                        |
|                                                                                                 | 6 The most beneficial interest terms not being employed.                                                                                                                                   | Bank account provision to be reviewed annually against alternatives, but bearing in mind the risks in changing accounts.                                                                                                                                                                                                                               | All Members<br><br>All Members      | Low<br><br>Low                         |
|                                                                                                 | 7 Inadequate control of cash receipts and payments                                                                                                                                         | Where cash payments and receipts are unavoidable, use a properly system of reimbursement of essential items as in Standing Orders with a limit on a single item of expenditure.<br>Regular checks by RFO and internal auditor.<br>List of payment of accounts at all PC meetings.<br>Budget reports to full council at least quarterly.                | All Members<br>RFO/internal auditor | Low<br><br>Medium (training necessary) |
|                                                                                                 | 8 Books of account not kept up to date/invoices not posted promptly.<br>Internal controls not in place or not operated<br>Payments missed or delayed due to inadequate filing of invoices. | Chairman and appointed Councillor to be familiar with all aspects day to day operation of financial matters.<br>Effective budget planning process & training on setting budget<br>Creation of annual plan (precept) after consultation process.<br>Chairman/appointed Councillor to be aware of all aspects of financial matters and proper procedures | All Members<br><br>All Members      | Low<br><br>Medium                      |
|                                                                                                 | 9 Clerk taken ill or leaves without                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                        | All Members                         | Low                                    |



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| 8. To ensure that salaries paid to employees and amounts paid to contractors are paid in accordance with Council regulations and adequately monitored  | 1 Inappropriate rate of pay to employees<br>Tax and NI arrangements not in accordance with regulations | Ensure employee regulations are available and understood by Clerk. Regular HMRC training to be undertaken.<br>Checks by RFO - NJC Conditions of Service to be applied.<br>Internal audit checks<br>Checks by RFO<br>Appoint councillor to monitor contract work as appropriate/<br>Internal audit checks                                                                                                                                                                                                                                                                                                            | Chairmen of HR Committee           | Low |
|                                                                                                                                                        | 2 Amounts paid to contractors not in accordance with contract and inadequately monitored               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Clerk/RFO/<br>Appointed councillor | Low |
| <del>9 To ensure that year end accounts are prepared on the correct accounting basis, on time and supported by an adequate audit trail</del>           | 1 Lack of knowledge of Council regulations and procedures                                              | Include financial regulations with Standing Orders<br>Attend training seminars as appropriate.<br><br>RFO to monitor progress against timetable and report to PC meetings<br><br>Checks by RFO<br>Internal audit checks                                                                                                                                                                                                                                                                                                                                                                                             | All Members/RFO                    | Low |
|                                                                                                                                                        | 2 Late or non-submission of annual accounts                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | All Members/RFO                    | Low |
|                                                                                                                                                        | 3 Year end accounts not prepared, inaccurate or not in accordance with Council Requirements            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | RFO/members/<br>Internal auditor   | Low |
| 10 To identify, value and maintain all the assets of the Parish Council and ensure that asset registers are complete, accurate and properly maintained | 1 Lack of knowledge of assets of Parish Council                                                        | Ascertain and record all assets for which the Parish Council is responsible. Report to council annually and minute.<br>Create permanent asset register and update as and when required.<br>Establish who is responsible for security and maintenance of each asset. Members to keep close watch on assets in their vicinity<br>Clerk to liaise with members and to ensure regular monitoring of location and use of assets.<br>Arrange for annual review of valuations and arrange for professional valuation where necessary<br>Internal audit checks<br>Create asset register in accordance with Audit Commission | Chairman<br>Clerk                  | Low |
|                                                                                                                                                        | 2 Assets lost or misappropriated                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Clerk/ All members                 | Low |
|                                                                                                                                                        | 3 Inadequate or inaccurate valuation of the Council's assets                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Full council/<br>Internal auditor  | Low |
|                                                                                                                                                        | 4 Asset register not established or inadequately maintained                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | RFO/internal auditor               | Low |

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| 11 To comply with appropriate Government legislation including disability, racial, sexual equality, safeguarding children, Covid 19 and social distancing regulations in compliance with the legislations etc. | 1 Lack of knowledge or failure to comply with applicable legislation<br><br>2 Lack of public awareness of applicable legislation                                                                                 | Clerk to have all appropriate legislation available<br>Review liabilities and responsibilities periodically at PC meetings<br>Include, as appropriate, in any public consultations                                 | Clerk/Council            | Low                                                     |
|                                                                                                                                                                                                                |                                                                                                                                                                                                                  |                                                                                                                                                                                                                    | Clerk/Council            | Low                                                     |
|                                                                                                                                                                                                                |                                                                                                                                                                                                                  | Ensure that all current legislation and advice is held by Clerk                                                                                                                                                    | Clerk/Council            | Low<br>(employment training to be regularly undertaken) |
| 12 To carry out adequate safety checks on all buildings, properties, and equipment for which the Council is responsible in compliance with Health and Safety legislation.                                      | 1 Lack of information on properties, buildings and equipment<br><br>2 Lack of knowledge of safety requirements<br>Lack of understanding<br><br>3 Lack of commitment to carrying out safety checks                | Include in asset register all properties, for which PC is responsible                                                                                                                                              | Clerk/Council            | Low                                                     |
|                                                                                                                                                                                                                |                                                                                                                                                                                                                  | Ensure that all current legislation and advice is held by Clerk<br>Place subject as item on PC, and or Committee meeting agenda at regular intervals. Risk assessment to be provided for all activities or events. | Clerk/Council            | Low                                                     |
|                                                                                                                                                                                                                |                                                                                                                                                                                                                  | Ensure that all current legislation and advice is held by Clerk<br>Delegate responsibility for particular properties to appropriate committee                                                                      |                          |                                                         |
| 13 Responsible caring employer within the law                                                                                                                                                                  | 1. Lack of compliance with employee legislation.<br><br>2. Failure to engage with the Clerk/employees and to consider their wellbeing and to identify opportunities for training and development within the role | Job description and contract of employment.<br>Professional advice to be sought if deemed necessary.                                                                                                               | HR Committee/<br>Council | Low                                                     |
|                                                                                                                                                                                                                |                                                                                                                                                                                                                  | Conduct Annual Appraisal early September at the latest/offer opportunity for progression and training within the role                                                                                              | HR Committee/<br>Council | Low                                                     |

Adopted at the meeting of 8<sup>th</sup> October 2025

Signed .....Date.....



